The Cost of Composure

High-Functioning Depression & Anhedonia

Judicial Conference 2025

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The Unique Emotional Labor of the Judiciary

- Chronic exposure to human suffering without the ability to express personal reactions.
- Isolation due to ethical boundaries limiting social or emotional support.
- Perfection pressure knowing a misstep could have impactful consequences.
- Suppression of personal bias or emotion, even in the face of injustice.
- Constant decision-making with incomplete information and impactful outcomes.

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Sometimes, depression doesn't look like despair.

It looks like achievement.

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Condition	Core Symptoms	Functional Impact	Key Differentiator
Burnout	Exhaustion, cynicism	Work-specific dysfunction	Resolves with rest/time away (e.g. weekend)
Classic Depression	Hopelessness, withdrawal	Global impairment	Visible symptoms: bedridder tearful, unable to complete tasks
High-Functioning Depression	Low-grade sadness, detachment, fatigue	Outwardly successful, inwardly depleted	Hidden behind competence

 How We Get Here

 High-Functioning Depression (HFD)

 Driven need to impact / create / build =

 Impact / create / buil



Understanding Anhedonia

Anhedonia is the inability to experience pleasure.

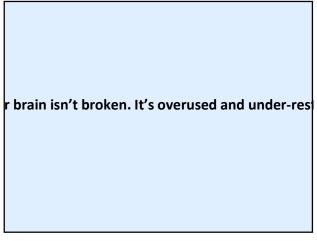
 $\ensuremath{\operatorname{It's}}$ a key symptom of High-Functioning Depression, where individuals:

• Feel emotionally flat or disconnected

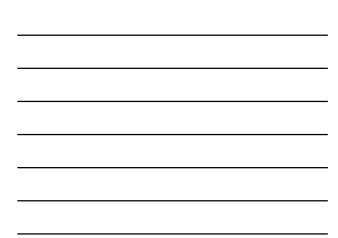
- No longer enjoy hobbies, people, or activities once loved
 Feel guilty or confused by their own numbness
 - Are often outwardly successful but inwardly joyless











Surviving vs. Thriving Framework

	Surviving	Thriving
People-pleasing Creative Rigid Boundary-aware Adding Letting go	Outward-focused	Inward-focused
Rigid Boundary-aware Adding Letting go	Reactive	Curious
Adding Letting go	People-pleasing	Creative
	Rigid	Boundary-aware
Doing Being	Adding	Letting go
	Doing	Being

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The THRIVE Model: From Overachievement to Sustainable Well-Being

- $\mathrm{T}-\mathrm{Tune}$ inward: Listen to your inner state, not just external demands
- ${\rm H}-{\rm Honor}$ limits: Boundaries create space for vitality
- $\rm R-Replenish$ joy: Fun, creativity, and pleasure are medicine
- $\mathsf{I}-\mathsf{Inquire}$ with curiosity: Open to new stories and perspectives
- $\mathsf{V}-\mathsf{Value}$ 'being' over 'doing': Your worth is not your workload
- ${\rm E-Engage}$ support: You were not meant to do this alone